

Sub Theme: Digital proficiency, Business Development, and Value Management'

Topic: Finance Professionals as enablers of entrepreneurial orientation in organizations; Leadership and technological readiness for Sustainable Business Models

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Towards Malawi 2063

Presentation Outline

Introduction

- Guiding Thoughts
- Vision and Enablers

The Mindset Change

- Barriers to entrepreneurial orientation
- Antecedents to entrepreneurial orientation

The Context

- Our state of affairs
- The role of finance professionals.

Entrepreneurial Orientation(EO)

- Definition and Dimensions
- Entrepreneurial orientation options
- Cost Vs Benefit analysis .





Guiding Quotes

Discussions

Text

"It is ripe for big and small businesses to practice entrepreneurship and innovation to meet the challenges and opportunities in Africa" Leke et al(2018).

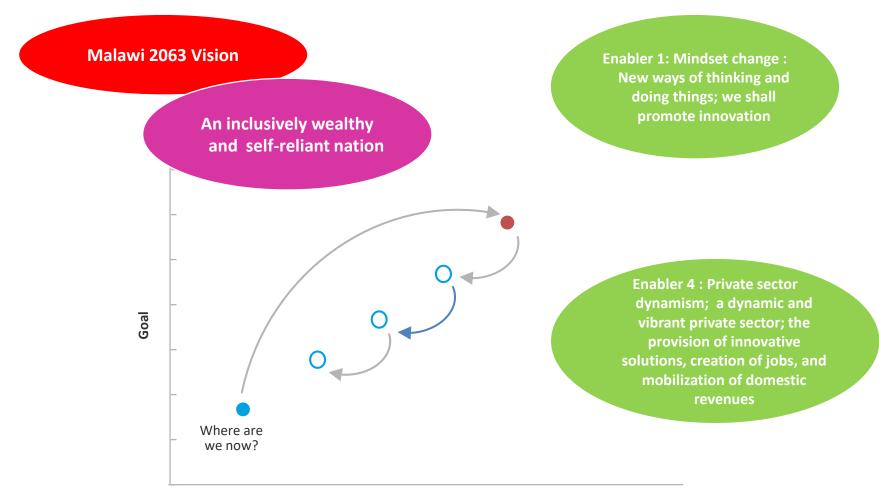
Entrepreneurial orientation is a source of enduring prosperity in Africa; focusing on finding opportunities and innovation that creates markets" Christensen (2019).





A Recap of Malawi 2063 Vision

Graphic title goes here



The State of Affairs; Opportunity amidst challenges

- Corruption perception Index? 110
- Ease of Doing Business ? 109
- Global entrepreneurial index (GEI) Rank? 133
- Global Innovation Index ? 107
- Inflation Rate ??
- Forex cover??
- Execution ??

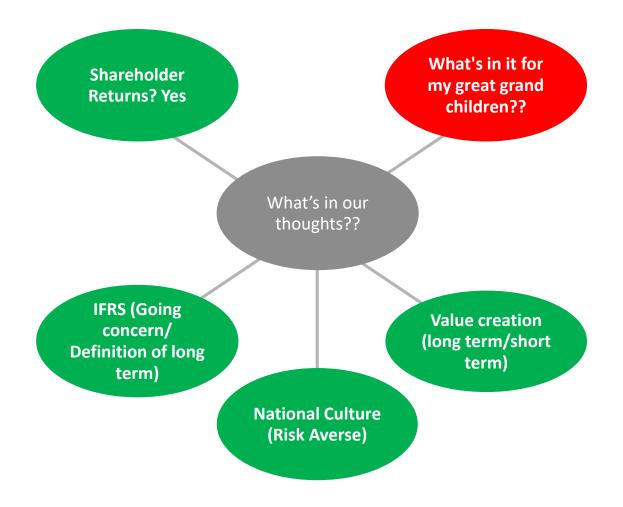


- We are 20m
- Human capital
- Peaceful
- Religious ??
- Vast Natural resources.
- We can talk
- Vision





The finance professional







Entrepreneurial Orientation Defined

Entrepreneurial orientation incorporates organizational processes, practices and decision making styles where entrepreneurial behavioural patterns recur.

a firm-level construct with two aspects of entrepreneurial behaviors and managerial attitudes toward risk-taking. Anderson et al. (2015)

conceptualizes the capability of individuals and firms to discover and exploit new emerging opportunities (Shoghi & Safieepoor, 2013; Ferreira et al., 2015)





Entrepreneurial Orientation Dimensions

INNOVATIVENESS

Engaging in creativity and experimentation by introducing new products and services.

2

PROACTIVENESS

indicates the spirit of having the confidence to create the future rather than waiting for it to happen and shape the business .

3

RISK TAKING

Defined as moves that cause business returns to vary by venturing into the unknown or taking bold actions, including committing resources to new ventures.

4

AGGRESSIVE COMPETITIVENESS

The firm's propensity to directly challenge and outperform its competitors.

5

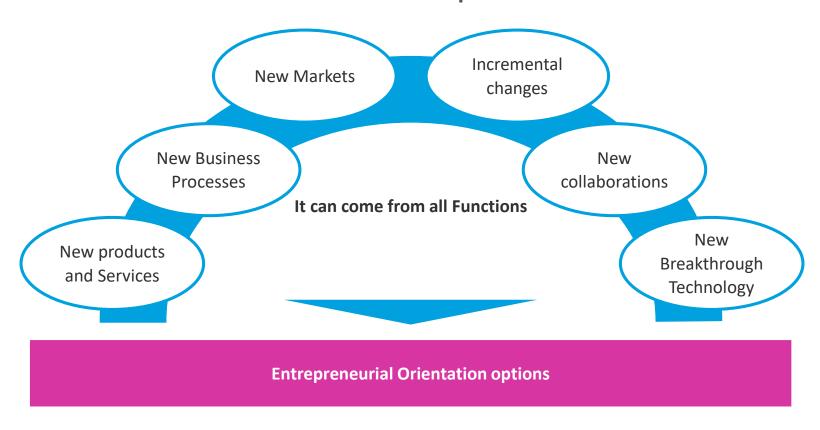
AUTOMOMY

the independent action of individuals or teams in bringing forth ideas and carrying them through to completion.





Entrepreneurial Orientation The examples







Entrepreneurial orientation the balancing Act

Benefits Internally developed solutions to company problems. Costs **Increased intrinsic staff** motivation and Job satisfaction. It can be a costly; things do go Win- Win improved profitability. wrong. Major impact on company and Time may not be on your side. society.



Mindset change

Moving to entrepreneurial orientation

Change

Vision

Short term budgeting and planning

Culture

- Risk aversion culture/We play it safe
- Poor rewards and incentives to innovation.
 Heavy penalties for innovation failure

Boxed

- Delivery pressures/Administrative burdens
- Policies and procedures
- Beauracratic structures

Complacency

- We are already big.
- We know our competitors.

Vision

- A challenging and exciting vision
- Sense of calling

Culture

- Its OK to make mistakes
- We care for our employees (Create a sense of belonging)

Freedom

- Give them Time (To reflect and think)
- Empowered (Autonomy)
- Lean and Flat structures

Resources

- Give them Technology
- Give them a Budget





Conclusion

Discussions

As finance professionals we need to position ourselves as entrepreneurial leaders.

The growth and success of the businesses requires a change in our role profile and contribution. We need to move from being show stoppers to becoming stakeholders in value creation.











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